# Scrutiny Standing Panel Agenda



# Crime and Disorder Task and Finish Scrutiny Panel Thursday, 23rd November, 2006

Place: Council Chamber, Civic Offices, High Street, Epping

**Time**: 7.00 pm

**Democratic Services** A Hendry, Research and Democratic Services

Officer: Email: ahendry@eppingforestdc.gov.uk Tel: 01992 564246

# Members:

Councillors M Cohen (Chairman), M Woollard (Vice-Chairman), D Bateman, P Gode, Mrs A Grigg, Mrs A Haigh, D Jacobs, R Law, R Morgan, Mrs C Pond, P Spencer, D Stallan and J Wyatt

## 1. APOLOGIES FOR ABSENCE

# 2. SUBSITUTE MEMBERS (COUNCIL MINUTE 39 - 23.7.02)

(Head of Research and Democratic Services) To report the appointment of any substitute members for the meeting.

## 3. DECLARATIONS OF INTEREST

(Head of Research and Democratic Services). To declare interests in any items on the agenda.

In considering whether to declare a personal or a prejudicial interest under the Code of Conduct, Overview & Scrutiny members are asked pay particular attention to paragraph 11 of the Code in addition to the more familiar requirements.

This requires the declaration of a personal and prejudicial interest in any matter before an OS Committee which relates to a decision of or action by another Committee or Sub Committee of the Council, a Joint Committee or Joint Sub Committee in which the Council is involved and of which the Councillor is also a member.

Paragraph 11 does not refer to Cabinet decisions or attendance at an OS meeting purely for the purpose of answering questions or providing information on such a matter.

# 4. MINUTES - 12 OCTOBER 2006 (Pages 5 - 28)

To note and agree the minutes from the last meeting held on 12 October 2006.

# 5. CRIMINAL JUSTICE SYSTEM AND OVERLAPS WITH MENTAL HEALTH

The Panel has agreed that it wishes to explore the overlaps between criminal activity and mental health. In order to help the Panel, Alison Cowie, the Director of Public Health and Mike O'Keafe the Lead Commissioner for Mental Health from the West Essex Primary Care Trust and Steve Cook an Associate Director from the North Essex Mental Health Partnership Trust who specialises in the criminal aspects of mental health will be present at the meeting.

The Panel's concerns were first raised through your Chairman and centre around his experience that people with mental illness enter the Criminal Justice System and remain there until someone recognises their vulnerability and asks for "reports".

Often the nature of the offences centres around public order offences, disorderly behaviour, neighbour disputes, low level sexual misbehaviour (e.g. flashing), drugs and substance abuse etc. etc.

What, if anything, is done to train Police Officers and Custody Sergeants in particular, to help them identify these mentally disordered offenders and of equal importance what provision is made or available for early intervention. Is there any provision for a potential mentally disordered offender to discuss offending with a Mental Health Worker and does any protocol exist for those identified as potential mentally disordered offenders?

What assistance, if any, can health providers give to local initiatives and community action teams in identifying potential mentally disordered offenders? Is it possible to offer training to non-health professionals to help them spot such people and refer them on and is there somewhere or someone to refer them on to?

# 6. CONSULTATION WITH OTHER RESPONSIBLE AUTHORITIES WHO ARE REQUIRED TO PARTICIPATE IN THE CRIME AND DISORDER REDUCTION PARTNERSHIP UNDER THE PROVISIONS OF THE CRIME AND DISORDER ACT 1998.

The Panel has agreed to meet with representatives of the other designated responsible authorities who are required to participate in the Crime and Disorder Reduction Partnership under the terms of the Crime and Disorder Act 1998. This is to seek their views on what the Council could or should do to help it achieve its objectives and better understand the interaction between the partners now and what, if anything, we could do to make things better in the future.

The responsible authorities are the District Council, the County Council, the Police, the Primary Care Trust and the Fire and Rescue Service. The Panel heard from the Police at its last meeting and tonight will meet with the West Essex Primary Care Trust and the Essex Fire and Rescue Service.

# 2A. West Essex Primary Care Trust

Ms Alison Cowie, who is the Director of Public Health, will represent the West Essex Primary Care Trust.

# 2b. Essex Fire and Rescue Service

Assistant Divisional Officer Peter Ashby will represent the Essex Fire and Rescue Service. Peter also chairs the Co-ordinating Group of the Crime and Disorder Reduction Partnership.

Any papers produced by Alison or Peter will be made available to Members in the early part of the week of the meeting.

# 7. COMMUNITY SAFETY SECTION OF THE CURRENT GOVERNMENT WHITE PAPER (Pages 29 - 36)

The Community Safety Section of the current Government White Paper is attached as background reading to aid the panel in their deliberations.

# 8. ANY OTHER BUSINESS

# 9. DATE OF NEXT MEETING

For the Panel to decide on a date for their next meeting.



# EPPING FOREST DISTRICT COUNCIL NOTES OF A MEETING OF CRIME AND DISORDER TASK AND FINISH SCRUTINY PANEL

# HELD ON THURSDAY, 12 OCTOBER 2006 IN COMMITTEE ROOM 1, CIVIC OFFICES, HIGH STREET, EPPING AT 7.05 - 9.25 PM

Members M Cohen (Chairman), M Woollard (Vice-Chairman), P Gode, Mrs A Grigg Present: (Planning and Economic Development Portfolio Holder), Mrs C Pond,

P Spencer and D Stallan

Other members

present:

Mrs J H Whitehouse, Ms S Stavrou, Mrs P Smith and Mrs A Cooper

**Apologies for** 

Absence:

D Bateman, Mrs A Haigh, D Jacobs, R Law and J Wyatt

Officers Present J Scott (Joint Chief Executive) and A Hendry (Democratic Services

Officer)

Also in A Adams (Essex Police), Graham Carey (Essex Police) and Caroline

attendance: Wiggins

# 7. SUBSITUTE MEMBERS (COUNCIL MINUTE 39 - 23.7.02)

The Panel noted that Councillor Mrs Whitehouse would be substituting for Councillor Mrs Haigh.

# 8. DECLARATIONS OF INTEREST

Pursuant to the Council's Code of Member Conduct, Councillor M Cohen declared a general personal interest by virtue of being a Criminal Defence Solicitor. He declared that his interest was not prejudicial and he would remain in the meeting.

# 9. MINUTES

The minutes of the meeting held on 27 June 2006 was agreed as a correct record.

# 10. TERMS OF REFERENCE/ WORK PROGRAMME

The Terms of Reference and Work Programme were noted and agreed.

# 11. CONSULTATION WITH THE POLICE ON THE CRIME AND DISORDER ACT 1998

The meeting received a presentation (copy attached) from Chief Superintendent Andy Adams (who is the Divisional Commander for the Western Division and who also chairs the Crime and Disorder Reduction Partnership (CDRP)) and Superintendent Graham Carey (the Neighbourhood and Partnership Superintendent). They were attending the meeting as representatives of the Police as a responsible authority.

The Chief Superintendent showed the meeting a diagrammatic representation of the relationship between the various LSP panels and indicated that Epping Forest was in a good position to scrutinise the CDRP, with EFDC having representatives in many of the sub panels looking at various aspects of crime and community safety in this area. He also went through the performance figures of the police and compared them with the neighbouring police districts. At present Epping Forest is in the mid range of crimes per 1000 residents. The meeting noted that the CDRP group monitored these figures at each of their meetings; and that EFDC was in a difficult geographical position as it bordered 10 other CDRPs, 4 of which were Metropolitan Police areas; no other CDRP is in this predicament. There are also a lot of routes into EFDC, London Underground, mainline trains, M25 and M11 and A roads, if the Police could crack down on these routes in they could start to make a difference, i.e. with the use of CCTV and car number plate recognition systems. The National Intelligence Model will be used for the delivery for the strategic assessment for the partnership, along with six-monthly strategic assessments and rolling three-year community safety plans. It was noted that detailed guidance was still awaited on the Police and Justice Bill from the government. The CDRPs were to report to their communities as there was no longer a requirement for an annual report to the Home Secretary.

It was noted that the Overview and Scrutiny role is already quite well established in EFDC, the LSP board is already in existence and that the CDRP will weave into an already established local structure. The Chief Superintendent indicated that the challenge for the Panel was to work out details on how EFDC could influence the CDRP structure. Councillors will hold a key role under the new system, under the 'call for action'. Members of the public will be able to approach their ward members with specific complaints, the members will then have to say what they are going to do about it and who they would tell, e.g. the Police or the County or District Council etc. Problems reported into a CDRP can be reported to the most appropriate partner for a solution.

Asked how the Police monitors reported cases that need following up, the Chief Superintendent replied that requests and actions are minuted at meetings, are then followed through and any subsequent results are reported back to the next meeting.

The Chairman noted that the 12-month comparator crime figures are moving parallel to, if not away from the target, why? The Chief Superintendent replied that the long-term figures suffered in March, April and May of this year. Our near neighbours in London showed a spike followed by a drop and EFDC showed a drop followed by a spike. Police tend to flood an area and the criminals tend to move out to another area and as stated before, EFDC has a lot of borders. The Metropolitan Police tend not care about the areas where they move their criminals to. Since June, there has been a four-month reduction in crime. The targets were set by the government and are very demanding, but as a County we have seen an overall decrease in crime.

Councillor Mrs Smith asked how the Police work with their partners under the CDRP banner. She was told that each partnership had its own action plan, the chairs for each group then met under the umbrella of a co-ordinating group, to help co-ordinate the CDRP as a whole. The Joint Chief Executive added that council officers did what they could to affect their own target areas in their unique way.

Councillor Mrs Whitehouse clarified the route for problems, that scrutiny identifies a problem, gives it to the CDRP who provides a solution and then reports back to Overview and Scrutiny.

Superintendent Carey indicated that:

- The Police Reform Programme was working towards a different style of policing, more towards ward policing on the ground.
- If a problem can't be handled at a low level then the CDRP will push it up to a more senior level to see if they could deal more appropriately with it.
- Neighbourhood policing was introduced in April 2006, they are still rolling out and improving the scheme, although this did not have to be implemented until 2007.

# 12. CONSULTATION WITH THE FIRE AND RESCUE SERVICE ON THE CRIME AND DISORDER ACT

The Fire and Rescue Services were not available to attend this meeting.

## 13. ANY OTHER BUSINESS

None raised.

# 14. DATE OF NEXT MEETING

Officers are to liaise with Chairman with a date for the next meeting.

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# Epping Forest Overview & Scrutiny Start and Finish Panel

The Epping Forest Crime & Disorder Partnership

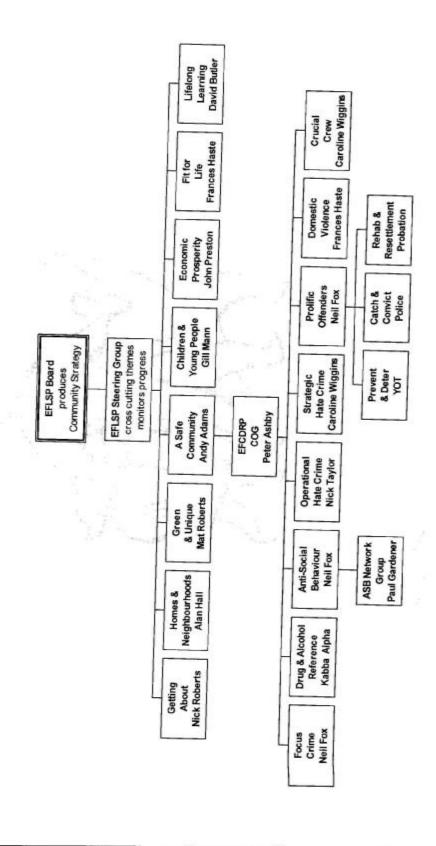
# Introduction

- CDRP partnership locus, structure/ working arrangements
- Performance and performance management
- CDRP Review and implications of the Police & Justice Bill
- Some suggestions for taking the proposals in the P & J Bill forward

# Partnership - Locus

- Crime & Disorder Act 1998
  - Police Reform Act 2002
    - Responsible Authority

# Partnership - Structure



# Performance

 Hard performance data – Home Office via Go-East

-Against our targets

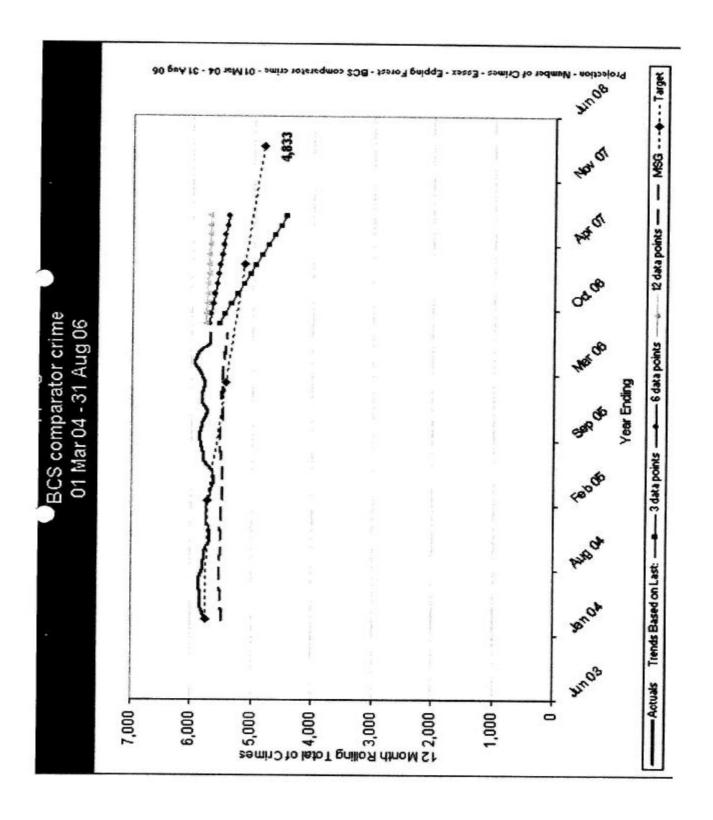
-Against our most similar CDRP's

Softer performance

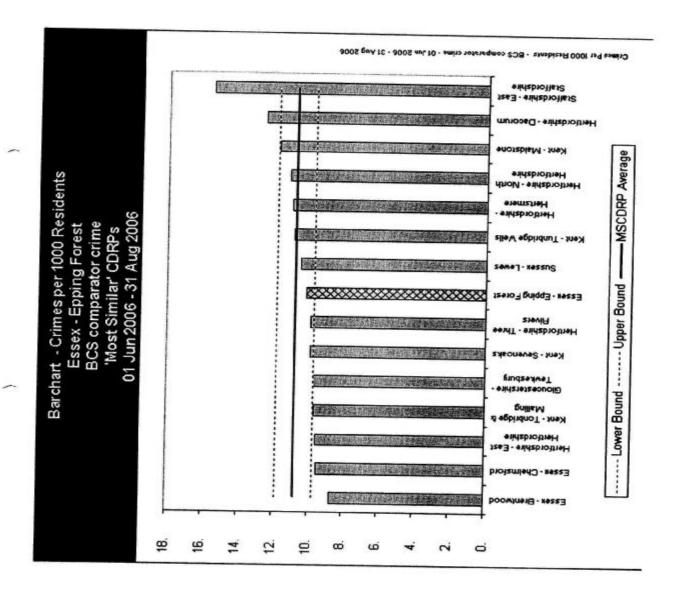
-Feel good factors

-Longer term interventions

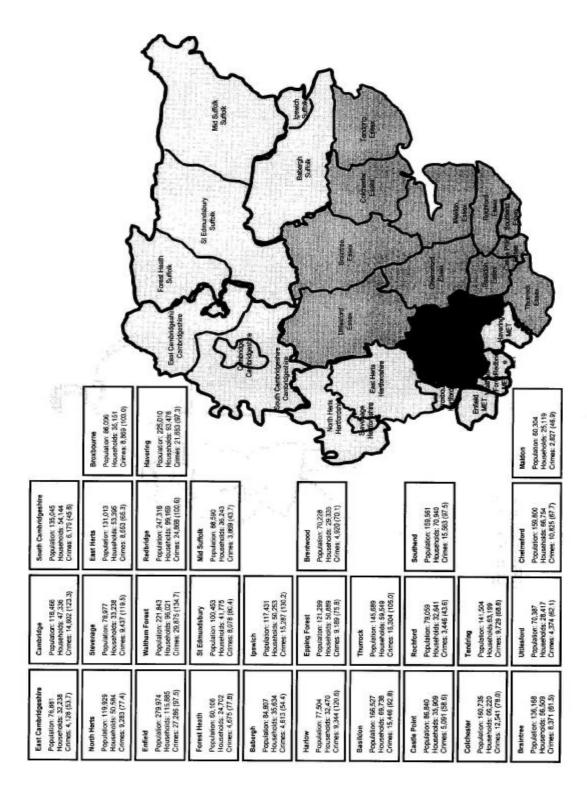
Examined in each meeting

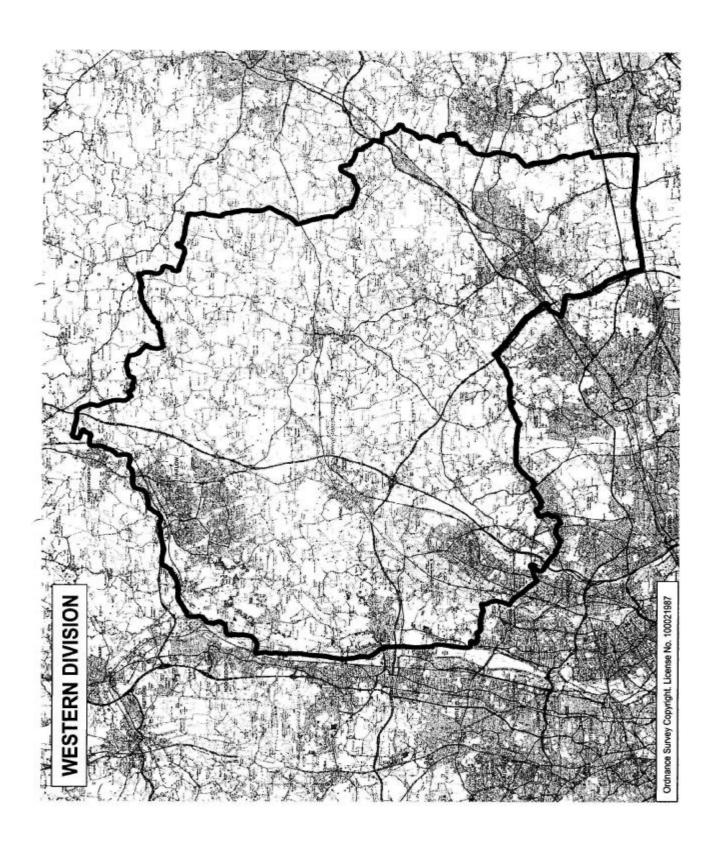


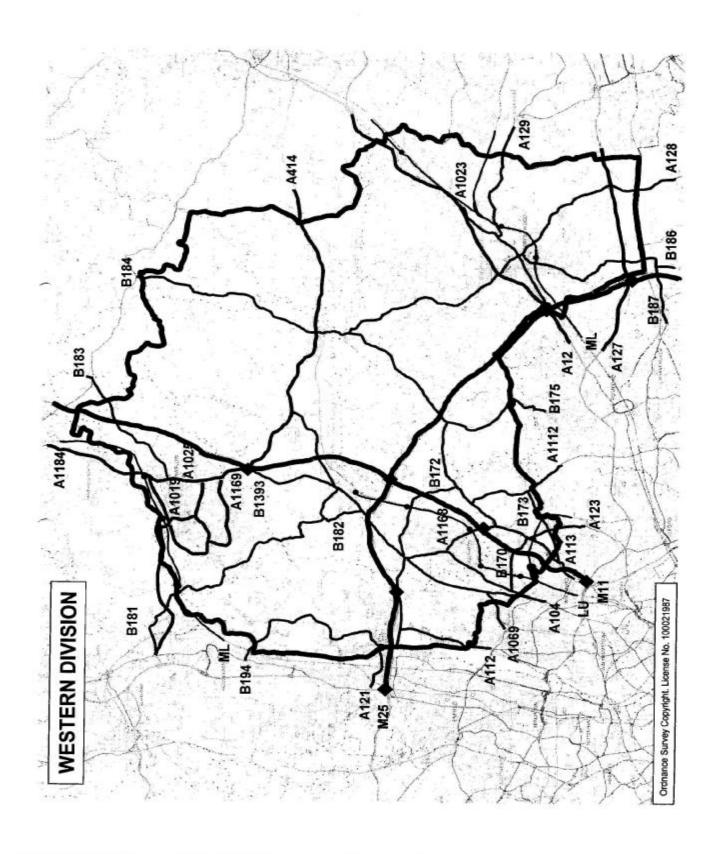
CDRP	Crimes Per 1000 Residents
Essex - Brentwood	8.714
Essex - Chelmsford	9,456
Herffordshire - East Hertfordshire	9.518
Kent - Tonbridge & Malling	099'6
Gloucesbershire - Tewkesbury	9.718
Kent - Sevenoaks	9,863
Hertfordshire - Three Rivers	9.885
Essex - Epping Forest	10.140
Sussex - Lewes	10.501
Kent - Tunbridge Wells	10.894
Hertfordshire - Hertsmere	11.002
Herffordshire - North Herffordshire	11,140
Kent - Maidstone	11.748
Hertfordshire - Dacarum	12.520
Staffordshire - East Staffordshire	15.489
Essex - Epping Forest Family Avg	10.747



# CDRP Borders







# **CDRP Review and implications** of the Police & Justice Bill

- Crime & Disorder Act 1998
- Police Reform Act 2002
- Crime & Disorder Review
- Structures
- Delivery
- Governance & Accountability
- Mainstreaming
- National Standards
- Police & Justice Bill

# Structures

# CDRP Review

- The strategic functions of CDRP should be separated from the operational functions so to sharpen the roles and responsibilities between and within key agencies.
  - The list of responsible authorities under the 1998 Act extended

# Police and Justice Bill/ Partnership at present

- Guidance on what this means not clear but HMCI for Justice, Community Safety and Custody.
- LSP/ CDRP/ Management Group

# Delivery

# **CDRP Review**

- Use NIM
- strategic assessments undertake six-monthly CDRPs should
- community safety plans Rolling three year
- Strengthen section 115 (data sharing) with duty on responsible authorities.
  - Extend list of agencies to which section 115 applies

# Partnership at present Police and Justice Bill/

- Again guidance awaited
- Already started to use NIM strategic assessment for partnership.
  - considerations being Essex wide given
- Researcher/Analyst may be required
- Tasking process

Data sharing almost there

# Governance & Accountability

# CDRP Review

- CDRPs to consult and engage with their communities on a regular basis
- CDRPs to report to their communities
- No longer requirement for annual report to Home Secretary
  Local Authority
- Overview and Scrutiny
  Committees to
  encompass CDRPs work

# Police and Justice Bill/ Partnership at present

- Again guidance awaited
- Consultation already exists in many areas-CDRP/ LSP/ Local Authority/ Police Authority
  - Already many reporting mechanisms
- Role of Overview and Scrutiny awaits guidance
  - Councillors required to

# **Mainstreaming**

# CDRP Review

Broaden the definition

of section 17 (mainstreaming crime

(mainstreaming crime reduction) so that agencies take account of anti-social behaviour, behaviour adversely affecting the

substance misuse

The list of agencies to which section 17 applies to be extended

environment and

# Police and Justice Bill

Again guidance awaited

# Mainstreaming

# CDRP Review

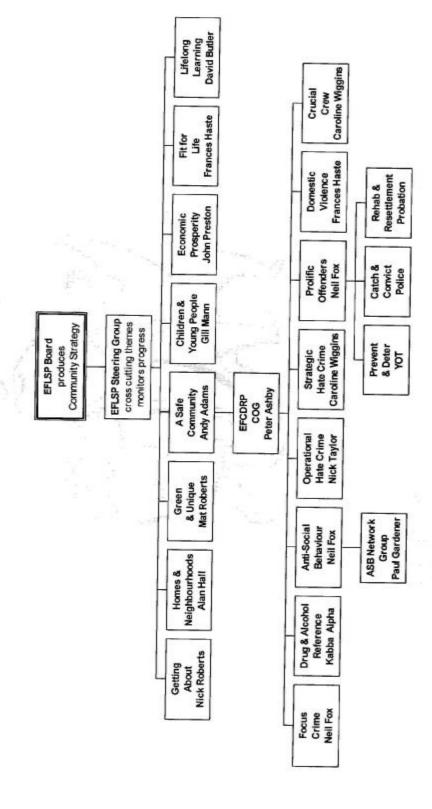
 A set of national standards for partnership working will be put in place

 Consultation with stakeholders on adopting a new name for English partnerships that better reflects this wider remit

# Police and Justice Bill

Again guidance awaited

# Overview & Scrutiny role - governance & accountability



# Requirement to act

Members links to existing meetings

- PCCG's

Inspector meetings

- PCSO surgeries

- NPT meetings

Consideration with Police Authority

Hotspot priority/ neighbourhood areas --

CDRP role

# National Intelligence Model

- Police process
- Strategic Assessment
- Local Community 'gap' to be filled
- · CDRP Researcher/Analyst

# **Community safety**



# Our ambition

A1 We want to put community safety at the heart of the place-shaping role of local authorities – reflecting the high priority that local communities place on these issues. And we want to make it easier for all local partners – including local authorities, chief constables, police authorities, youth offending teams, probation boards and fire and rescue authorities – to work together in delivering improved community safety and building respect. This White Paper provides a sustainable framework for local action which will strengthen partnership working and give communities a bigger say in identifying and tackling local safety priorities.

# The challenge

- As a nation, Britain is safer today than it was ten years ago. Overall crime is down 35% since 1997. Perceptions of anti-social behaviour (ASB) are falling. Cases of arson are down and are currently below the 2010 target of 94,000. Thanks to this drop, and to strong national and local campaigning on smoke alarms, accidental fire deaths fell 20% in 2004/5. And an additional £40 million for civil protection work has ensured local areas are better equipped than ever to deal with major unexpected incidents such as flooding.
- A3 At the same time, local communities are playing a bigger role in making this happen. Many local agencies, such as the police and police authorities, already have a good record on consulting local communities. But we are stepping up our game. Crime and Disorder Reduction Partnerships (CDRPs) are being strengthened and made more accountable to communities through the Crime and Disorder Act Review. The Respect Action Plan is allowing the law-abiding majority to take back control, for example through the introduction of the Respect Standard for Housing Management. And the introduction of neighbourhood policing means citizens are getting a bigger say in how their local police service is run.
- 1 The public say that low-level crime, anti-social behaviour and disrespect are the issues that are of most importance to communities locally. Home Office online report 49/04, 2004

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- A4 But despite successes in many areas, we know that the performance of local partners on community safety is still too varied. For example, up to 80% of certain types of anti-social behaviour is not reported, either because people are unclear who is responsible or they simply do not believe anything will be done about it.
- A5 This is partly because local authorities do not always see it as their job to tackle anti-social behaviour or to improve community safety. But there is also the problem of a large number of different partnerships, performance frameworks and funding streams at the local level, meaning that different bodies are often pulled in different directions, rather than working together to meet shared priorities.

# How the White Paper will meet the challenge

- A6 This White Paper will create a sustainable framework for local action on community safety and respect, strengthening partnership working and ensuring greater clarity over who is responsible for agreeing and delivering local community safety targets. Our aim is for it to be easier for local authorities, chief constables, police authorities and other partners to work together, within existing accountability frameworks.
- A7 There is also a critical role for local government to play, working in partnership with the National Offender Management Service (NOMS), local probation boards, and youth offending teams, in reducing re-offending and protecting the public (see box below). Similarly, the delivery of an effective criminal justice system will require increasingly strong links to be made between local authorities, Local Criminal Justice Boards, and regional Reducing Re-offending Partnerships.

## Partnership working to reduce re-offending

There are a number of successful examples of partnership working on reducing reoffending that we will look to build on. For example:

- through the 'accommodation pathway', local partners have worked together to develop appropriate housing options for prisoners and offenders subject to community orders, prior to and after their sentences, in order to prevent homelessness and re-offending;
- in a number of areas, local authorities are working in partnership with local probation boards to ensure that unpaid work meets local needs and helps repair the harm caused by crime. In Teesside, local authorities are offering a guaranteed job interview to local offenders who have completed the unpaid work element of their community sentence through the Neighbourhood Improvement Scheme. A number of these offenders have gone on to secure employment;
- an East Midlands Demonstration Project has been established between NOMS, Local Government East Midlands and local authorities from Leicestershire and Rutland, in order to develop a 'local partnership working toolkit'.

# Responsive services and empowered communities

A8 Neighbourhood policing is already making a difference in local communities, bringing down both crime and the fear of crime. Following this year's Budget announcement of an additional £100m for neighbourhood policing, the roll out will be accelerated, so that all areas will have neighbourhood policing by April 2007 – a huge step forward in reconnecting citizens with the police.



- A9 Neighbourhood management has also been highly effective in delivering more responsive services and engaging local residents.<sup>2</sup> However, take-up thus far has been largely limited to deprived areas. We will work with local authorities and the police to promote the wider use of neighbourhood management and its links with neighbourhood policing by:
  - raising the profile of the pathfinders programme's achievements, and promoting take up elsewhere;
  - developing good practice guidance and model approaches to the integration of neighbourhood management and neighbourhood policing; and
  - encouraging local authorities, the police and other relevant partners through new guidance – to co-ordinate their consultations and avoid producing multiple, overlapping plans for the same neighbourhood.
- A10 We are also strengthening the system of redress, so that people can easily report concerns and request action. We plan to extend the Community Call for Action (being introduced for crime and disorder issues in the Police and Justice Bill 2006) to cover all local government matters.
- A11 There are already a number of good examples of where service providers have involved local communities in service delivery (see box below).

## Merseyside Fire and Rescue Authority community advocates

Bilingual fire-safety advocates have been working in Merseyside since 2002. There are currently four advocates, speaking Somali, Bengali, Arabic and Chinese, based in fire stations across Merseyside.

The project aims to ensure that a larger number of households are engaged in home fire risk checks and that the fire service is able to build closer links with these communities over the longer term. To date over 2000 Home Fire Safety Check Referrals have been secured by advocates.

In neighbourhood management pathfinder areas, for example, satisfaction levels with the police service, street cleaning and with the area as a place to live have all gone up between 2003 and 2006 – ODPM, Neighbourhood Management – at the Turning Point – Programme Review 2005-06, (2006)

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# Effective, accountable and responsive local government

- A12 We want to see local authorities everywhere demonstrating strong leadership on community safety with a single, highly visible figure taking responsibility for community safety at executive level so that the public know who to hold to account. That is why regulations are being made through the Police and Justice Bill (2006) which will require the portfolio holder for community safety on councils' executives to play a key role on the CDRP.
- A13 Similarly, we expect local authorities to appoint appropriately skilled and representative members to sit on police authorities. And we will continue to support the IDeA Leadership Academy in providing leadership programmes for fire and rescue authority members which facilitate peer learning and support.

# Local government as a strategic leader and place-shaper

A14 Local Strategic Partnerships (LSPs) will provide the forum for setting the strategic vision for an area, for capturing that vision in the Sustainable Community Strategy, and for agreeing priorities for improvement in the Local Area Agreement (LAA). Responsibility for driving delivery of community safety outcomes is the role of the CDRP.

# Review of the Crime and Disorder Act Provisions on Partnership Working CDRPs have proved highly successful in bringing together local government, the police and other partners to make communities safer. The major recommendations of

police and other partners to make communities safer. The major recommendations of this review are:

## **Functions and Roles**

The functions of CDRPs and the roles and responsibilities of partners will be defined in a set of national standards for partnership working.

In two-tier areas, LAAs give top-tier LSPs a strategic overview of community safety issues that must be fully linked to, and consistent with, the district-level CDRP, and a bottom-up, intelligence-led approach.

## A Firmer Focus on Delivery

CDRPs will be required to undertake a regular strategic assessment and produce annual three-year rolling plans in the place of triennial audits and strategies.

The information-sharing provisions of the Crime & Disorder Act 1998 have been strengthened and a duty has been placed on relevant authorities to share depersonalised data which is already held in a depersonalised format.

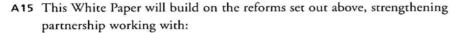
The Police National Intelligence Model (NIM) is being adapted for partnerships. CDRPs will be required to follow its principles, enabling much more focused action on the drivers of crime, anti-social behaviour and substance misuse.

## **Community Engagement & Accountability**

CDRPs will be required to consult, engage and report regularly to their communities, including through 'face the people' sessions, where senior representatives of CDRPs will meet communities in sessions open to the media.

The powers of local authority overview and scrutiny committees (OSCs) will be extended to encompass the work of CDRPs and to deal with issues raised by members of the community under the Community Call for Action (CCfA).

The CCfA will extend the role of local elected members as community representatives by establishing them as the first port of call for members of the community who believe a crime and disorder issue has not been dealt with adequately by a CDRP partner. The emphasis will be on the local councillor to work with relevant partners before escalating the issue to the OSC. In addition, the lead member for community safety will be required to play a key role in the CDRP.



- a duty on the local authority to prepare the LAA as well as the Sustainable Community Strategy in consultation with others;
- a new duty on the local authority and named local partners (including chief constables, police authorities, local probation boards, youth offending teams, and fire and rescue authorities) to co-operate with each other in agreeing the relevant targets in the LAA;
- statutory guidance saying that the Sustainable Community Strategy and other local and regional statutory plans, such as the local policing plan, and the regional reducing re-offending plan, should have regard to each other;
- a new duty on the local authority and named partners to have regard to specific targets agreed in the LAA. Where there is sustained underperformance by individual partners against agreed targets, a range of intervention measures are available (see chapter six). But there is flexibility within this framework to react to changing circumstances and the operational independence of the police will be completely maintained. For example, a new security threat or public order requirement would require the chief constable to redeploy their officers to reflect the change in priorities. In such circumstances, the police would have well founded reasons for departing from the previously agreed community safety targets in the LAA;<sup>3</sup> and
- the development of a community safety coordination structure at county council level in two-tier areas.



<sup>3</sup> The accompanying guidance will make clear the police retain complete operational independence

- A16 We want local public service providers to have maximum flexibility in how they deliver shared outcomes. So, in order to complement the alignment of indicators and targets, we will bring more area-based funding streams into the LAA pooled funding pot by April 2009. We will also consider how, for example, we might better integrate immigration objectives into LAAs including looking at whether we might route some aspects of immigration funding to LAAs in future years.
- A17 However, there will be some funding streams that for specific reasons are unsuitable for LAAs. For example, this route may be needed for funding intended to support defined activities which may be exceptionally difficult to deliver locally such as youth justice funding. There may also be some short-term needs for grants outside the LAA framework where new pilot schemes are initiated. In such cases, the expectation would be that funding streams would eventually be included within LAAs, once the scheme was fully established.
- A18 In addition to crime and policing issues, we will expect local partners, such as local probation boards, youth offending teams, fire and rescue authorities and representatives from the voluntary and private sectors, to continue working together in agreeing and delivering on priorities for reducing re-offending, managing migration, youth justice and fire and other safety risks.

## Performance framework

- A19 As a Government, we have already taken steps to bring greater coherence to the performance assessment of policing and community safety with the introduction of the Assessment of Policing and Community Safety (APACS) framework, which will emphasise the outcomes achieved by partnerships as a whole, and not just the separate agencies in isolation.
- A20 The scope of this White Paper is services delivered by local authorities or local authorities in partnership with others. Our aim is to align the community safety elements of the new framework with the community safety element of APACS so that the police, local authorities and other partners are all working towards the same set of indicators and targets. Under the new framework there will be:
  - an agreed, single set of national outcome indicators for community safety –
    for all issues addressed by local authorities, on their own and in partnership.
    In this, the relevant Secretary of State will be responsible for identifying
    appropriate community safety performance indicators to be included in the
    national set, and to be reported on by all areas;<sup>5</sup>
- 4 The funding streams that are excluded from LAAs will be published each year
- 5 Subject to decisions on national outcomes and indicators in the Comprehensive Spending Review (2007)

a single agreement between the government and local public service providers
on the community safety priorities for improvement for a particular area (in
the LAA), for which partners will be held jointly responsible;



- an aligned assessment regime, so that there is a single way of reporting on and
  judging performance against each indicator and a single route for using those
  judgments to inform the targets agreed for each area. The relevant Secretary of
  State will retain oversight of the monitoring and assessment of performance;<sup>6</sup>
  and
- an aligned intervention regime, with central government working with and through the Government Offices, able to support partners and take action in individual areas of concern.
- A21 This will not diminish the operational independence or vertical accountability of the police from the BCU commander to the chief constable. Similarly, the tripartite relationship between the Home Secretary, police authorities and chief constables will remain untouched. The Home Secretary will continue to be able to monitor and intervene in cases of underperformance on Home Office issues, and the police authority will remain responsible for setting local policing objectives and targets. The direct performance management and funding relationship between local authority chief executives, their statutory partners, and the Youth Justice Board, with regard to youth offending teams, will also remain as it is now.

## A22 In short, our aims are for:

- local authority, police and other relevant plans to reflect the same priorities;
- there to be a single set of community safety indicators for services delivered by local authorities and the police and other partners;
- · agreed community safety priorities to be set out in the LAA; and
- all relevant partners to have regard to these priorities as they carry out their duties.

## Conclusion

- A23 Many local authorities are already providing strong strategic leadership on community safety, backed by successful partnerships with their key partners: chief constables, police authorities, fire and rescue authorities, youth offending teams and probation boards. This White Paper removes barriers to collaborative working, and offers a powerful new set of levers to allow every local authority to meet the community's expectations for a safer environment in which to live and work.
- 6 This will not include regulatory information for example about CJS processes

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